Biennial Report
July 1, 2016–June 30, 2018

San Francisco Museum of Modern Art
Cover: Julie Mehretu adds the finishing touches to her monumental diptych, titled HOWL, on (II), in the Haas, Jr Atrium, 2017; photo: Katherine Du Tiel.

This page: SFMOMA facade from Yerba Buena Gardens, 2017; photo: © Henrik Kam.
Our First Two Years

The last few years have seen dynamic change at SFMOMA. We have dramatically grown our building, our collection, our staff, and our visitors, and in the process, cemented our place as a world-class museum of modern and contemporary art while deepening our connection to the community around us. We have emerged from these years of transition to embrace our stature as a Bay Area cultural hub, through the tireless efforts of our passionate staff, supportive board, and enthusiastic community.
Fiscal years 2017 and 2018 have continued the trajectory established with our years of transformational growth. In each of the first two years of operation in our expanded building, we welcomed more than one million visitors—nearly 350,000 of whom took advantage of free admission for visitors age 18 and younger. Particularly gratifying is the fact that our number of members—those who have deepened their relationship with the museum because they recognize and appreciate its value in their lives—has grown 69 percent since reopening, with nearly 75,000 households at the end of FY18. We are building a robust younger audience, with almost half of our visitors under the age of 35.

Of course, our exhibition program remains central in all we do. In FY17 we hosted 26 special exhibitions, including comprehensive examinations of the careers of Bruce Conner and Anthony Hernandez, a breakthrough pairing of modern and contemporary masters in Matisse/Diebenkorn, the global debut of Edvard Munch: Between the Clock and the Bed, William Kentridge’s immersive multimedia work The Refusal of Time, a remarkable site-specific installation in our Architecture + Design galleries by Tomás Saraceno, and two iterations of our revived New Work series, highlighting Sohei Nishino and Park McArthur. In FY18 we presented 22 special exhibitions, including major career retrospectives for Walker Evans and Robert Rauschenberg, a global-exclusive look at the...
later works of René Magritte, three artists’ moving reflections on the journey of Robert F. Kennedy’s funeral train, a groundbreaking exploration of sound in contemporary art in the summer hit Soundtracks, an insightful examination of California design since the digital revolution, and the return of our esteemed Society for the Encouragement of Contemporary Art (SECA) Award presentation.

Concurrently, we offered audiences a changing assortment of exhibitions drawn from our extensive holdings and those of the incomparable Doris and Donald Fisher Collection. The exhibition Side by Side: Dual Portraits of Artists was the first to remix the museum’s collection with the Fisher Collection. Subsequent shows placed a special focus on single-artist presentations, such as Louise Bourgeois’s spider sculptures, Richard Artschwager’s playful furniture, and Rebecca Horn’s kinetic works. As the depth of our collection has grown (and with the added benefit of the Fisher Collection), so has our ability to generate thoughtful looks at important moments in art history, arcs in artists’ careers, and affinities across eras. These exhibitions animate our collection by providing fresh perspectives on familiar pieces, and give visitors the opportunity to deepen their relationships with specific works, movements, and artists.

In the last two years, we have also grown our collection, adding to the more than thirty-thousand artworks at SFMOMA from a diverse range of media. From FY17 to FY18 we accessioned 2,298 new works across the

Below: The exhibition Robert Rauschenberg: *Erasing the Rules* celebrated the artist’s ever-evolving experimentation with materials in over 150 works on view, 2017; photo: Don Ross.
New to the collection, Isamu Noguchi’s *Play Sculpture* (ca. 1975, fabricated 2017) invites passersby to interact with art, 2017; photo: Katie Booth.

museum’s five collecting areas: Painting and Sculpture, Photography, Media Arts, Architecture and Design, and the new Contemporary Department. We are thrilled that artworks from such highly regarded artists as Paul Fusco, Gego (Gertrud Goldschmidt), Arthur Jafa, Park McArthur, and Isamu Noguchi add a richer and more meaningful reflection of modern and contemporary art to our collection.

We have been privileged to add important new curatorial voices and perspectives to our team in the last two years, underscoring our dedication to contemporary art and amplifying opportunities for sharing it with the public. In June 2017 Eungie Joo brought her extensive international experience as a curator and arts administrator to the newly established role of curator of contemporary art, a position that works across curatorial departments to strengthen SFMOMA’s presentation, acquisition, commissioning, and programming of contemporary artists. And earlier that year, Clément Chéroux became senior curator of photography, overseeing the Pritzker Center for Photography, the largest space permanently devoted to the display, study, and interpretation of the medium at any art museum in the United States.

Strengthening our commitment to commissions, in September 2017 artist Julie Mehretu installed her monumental commissioned diptych *HOWL, eon* (I, II) in the Haas, Jr. Atrium. Not only was the creation, installation, and presentation of this work a logistical feat, the piece itself serves as a stunning embodiment of art’s transformative power—it changes the atmosphere of the space it inhabits, it moves us, and it generates conversations that extend far beyond our walls.

A diverse and expanded array of public programs also have helped to attract more frequent and first-time visitors to SFMOMA, from in-gallery and artist talks to panel discussions, daily public tours, film screenings, and live performances—many of which are free with museum admission. Each year we offer a wide range of program options, concentrating our efforts on the most popular
programs and innovative partnerships. For example, we partnered with SFFILM (presenter of the San Francisco International Film Festival) on the well-regarded launch of Modern Cinema film series, which spotlighted the filmmakers Werner Herzog, Johnnie To, Todd Haynes and Christine Vachon, and Claire Denis.

As we strive to continually enhance our offerings for visitors, we embrace opportunities to pilot new program initiatives, such as the commission-driven, performance-centered projects Performance in Progress and Performance All Ages, both of which strengthened our collaboration with living and local artists. The family-friendly Performance All Ages projects culminated in activities on Free Family Days, which afford free admission for adults accompanying a youth, three times each year. The Performance in Progress partnership involved the dynamic local organizations CounterPulse, the Lab, ODC Theater, and Z Space. The joint project, dubbed Limited Edition, included two roving performance series that activated multiple spaces in the museum over two weekends in 2018.

In April 2017 we partnered with the San Francisco Public Library and launched Public Knowledge, a two-year initiative. Our Koret Education Center is now a unique, non-lending branch of the library. Programming under the Public Knowledge umbrella has included commissioned projects by artists and thought leaders (such as MacArthur Fellow Josh Kun), a symposium, and an assortment of talks at both the museum and various library branches. In FY18 Public Knowledge drew more than 2,500 people from museum and library audiences, including many who have been historically underserved by cultural institutions.

Our visitors come from throughout the Bay Area, and around the world, underscoring the success of several public outreach initiatives we have launched in the last couple years. In addition to offering
The Public Knowledge Library opened in SFMOMA’s Koret Education Center as a temporary branch of the San Francisco Public Library, serving as a hub for artist installations, talks, and information related to urban change. 2017; photo: © Beth LaBerge.

free-to-the-public, art-filled spaces (Walter and Evelyn Haas, Jr. Atrium, Koret Education Center, Roberts Family Gallery, and Helen and Charles Schwab Hall) and free admission to youth 18 and younger, in FY18 we made free bus transportation available by request to classes in the San Francisco Unified School District to help ensure local students have equal access to the museum. We also are participating in Discover and Go, which makes museum passes available to public library cardholders in the Bay Area, and Blue Star Museums, which offers free admission to active duty military personnel and their families throughout the summer. Of course, our outreach has extended beyond those visiting the museum building. In FY18 our website, sfmoma.org, attracted over 10,000,000 page views, and our Raw Material podcast, for which we created nine new episodes in FY18, generated nearly 78,000 plays. Perhaps the most notable new development in digital communication was the summer 2017 launch of Send Me SFMOMA, our innovative and much-talked-about texting service that sends images of our collection artworks in response to a keyword, color, or emoji texted to the number 572-51. In FY18 we sent approximately 4.8 million text message responses to users across the United States—a
A marvelous amount of transmitted works from our collection! Part of the joy in working at an art museum is sharing the discovery of artists, artworks, and artistic concepts with new audiences; and our expanded building has afforded tremendous opportunities to deepen our already exceptional educational programming, through classroom visits, school tours, teacher programs, Free Family Days, and our public programs. In FY17 nearly 50,000 K–12 students came to the museum on school visits—a 260 percent increase over our pre-expansion numbers—and an additional 2,000 received in-classroom instruction through the museum’s Art Express outreach program. And in FY18 more than 10,000 higher-education students participated in guided tours of the museum and our off-site Collections Center. Serving as a foundation for all of these efforts are our teacher programs, which serve almost 2,000 educators annually, providing supplemental training and insights, and giving them the ability to lead their classes through the museum.

We at SFMOMA also remember to pause for celebration—and fundraising. On April 26, 2017, we hosted an unforgettable Birthday Bash, in celebration of our first year in the new building. Featuring Grammy Award–winning artist Solange, the festivities unfolded across Specially trained museum guides help students understand Teresita Fernández’s Fire (2005), 2018; photo: Charles Villyard.
all seven floors of the museum, and on April 25, 2018, we welcomed the return of our multifaceted biennial fundraiser The Modern Ball. The Modern Ball included the auction of an exceptional work donated by the studio of Ellsworth Kelly. These parties-with-a-purpose, along with FOG Design+Art fair and the Contemporary Vision Award, are capstone events in a year of incredible generosity by the donors, members, sponsors, and Trustees of the museum. As a mission-driven, nonprofit cultural organization, SFMOMA realizes its vision through the support of the Bay Area community.

Of course, none of these accomplishments would be possible without the tireless efforts of our staff who continually uplift the museum with their passion, dedication, and creativity, and I am honored to work with them.

As we move forward into this new era for SFMOMA, we are embracing the same level of unwavering stewardship that governed our years of planning and construction.
In spring 2018 we celebrated the decade-plus leadership of Board of Trustees Chair Chuck Schwab, as he passed the torch to longtime Trustee and President Bob Fisher, who in turn passed the president role to Diana Nelson, the Board’s vice chair for five years. In fall 2018 we approved a new strategic plan, which will have a lasting impact on our operations and programming into the next decade. Through this five-year plan, we will renew our commitment to the art for our time by focusing on global perspectives and art that pushes boundaries, and by expanding our relationships with the museum’s diverse communities. And we already have a number of exciting events and exhibitions in 2018 and 2019, including the eagerly anticipated Vija Celmins retrospective, new work by Rodney McMillian, and major retrospectives for Suzanne Lacy and Andy Warhol. So please mark your calendars and join me for the next inspiring chapter in SFMOMA history.
The seventh-floor sculpture terrace continues to delight visitors with unexpected and breathtaking views of the city, 2018; photo © Henrik Kam.
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Curators, exhibition designers, and other staff use the museum’s model room to plan new exhibitions, 2018; photo: Adrian Martinez.
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SFMOMA has now completed two full fiscal years since reopening in May 2016, with a new operating budget that is twice its former size. Program services, primarily collections, exhibitions, and education, have increased dramatically, to almost $45M in FY18, $20M more than before the expansion.

This increased activity has been funded by increased revenues across the board, especially through the generosity of our donors. In FY18, SFMOMA benefited from exceptional gifts that supported expanded exhibition and education programs.
Revenue FY18
$66M

Expenses FY18
$66M
Credits

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Visitors take a meditative break with the Living Wall on the third floor sculpture terrace, 2017; photo: © Henrik Kam.